



Vision

To be the producer of the best aquaculture feeds for sustainable business operations.



Mission

1. Emphasize the details of each step of the work process and improve on it to achieve the highest level of efficiency and customer satisfaction.

2. Continuously conduct research and development to have the best products and services for customers.

3. Generate sustainable benefits with customers, trade partners, employees, and shareholders.

Honor Award



2025 Deloitte Best Managed Company



2025 Stock Exchange of Thailand's outstanding Innovative Company



2025 Human Rights Awards



CSR-DIW Continuous Award 2025



"Top Senior CEO in Agriculture" at the CEO Econmass Awards 2025



2026 Certificate of Recognition from the Department of Industrial Promotion (DIP)



TFM Included in the ESG 100 Securities List by ThaiPat Institute for the Second Consecutive Year

Certification

- System Certification ISO 9001:2015
- System Certification ISO 14001:2015
- System Certification ISO 22000:2018
- System Certification ISO 45001:2018
- Good Hygiene Practices (GHPs)
- Hazard Analysis and Critical Control Point (HACCP)
- Best Aquaculture Practices Certification (BAP)
- Supplier Ethical Data Exchange (SEDEX)
- Food and Drug Administration (FDA)
- Aquaculture Stewardship Council (ASC)
- Halal Certification



TFM Factsheet 2Q2026

Quality at Core of Our Product and Services

Offering products of international quality

Capabilities and expertise

- Formulation & process development
- 20+ years experience

Commitment to quality

- Cutting-edge Technology
- Effective Planning
- Quality Control

International certification



Maintaining long-term partnerships with customers and business allies

Strategic Partnership Support Program

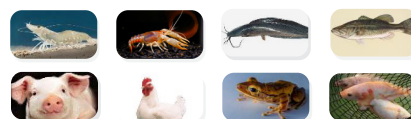
Knowledge Transfer

End-to-end customers support

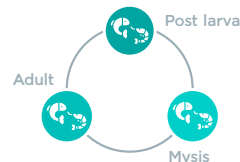
Expansion of aquatic product market access for customers

Capability to effectively respond to diverse and evolving customer needs

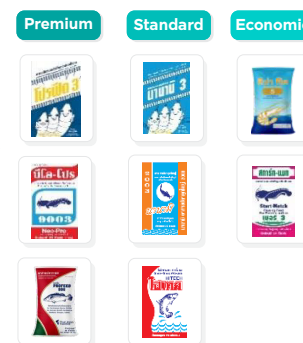
Species coverage



Full lifecycle coverage



Multi-tier customer coverage



Over Two Decades of Aquaculture Experience

2000

Established in 2000 in Ranot, TFM began manufacturing and distributing shrimp feed under the "Aquafeed" and "Profeed" brands.



2006

Expanded the business to fish feed in addition to shrimp feed

2015

TFM began exporting to Sri Lanka, which has remained its largest export market to date.



2019

Expanded the business to livestock feed to diversify its portfolio.

2021

TFM conducted its IPO and was listed on the Stock Exchange of Thailand (SET).



2018

TFM entered into a Shareholder Agreement to establish its Indonesian subsidiary, TUKL, with PTMSK and the AVANTI Group.



2024

TFM became the first in Asia to obtain ASC feed certification, building market trust and gaining access to premium international markets.



2026

TFM announced investment in Ecuador



Establishment

Portfolio Expansion

Sustainable Growth

2001

TFM expanded with a new plant in Mahachai and began exporting, starting with Malaysia.



2003

Entered into a technical cooperation agreement and tradename licensing with a partner in India



Thai Union Feedmill Public Company Limited

89/1 Moo 2, Rama 2 Road, Kalong Subdistrict, Mueang District, Samut Sakhon Province 74000

www.thaiunionfeedmill.com

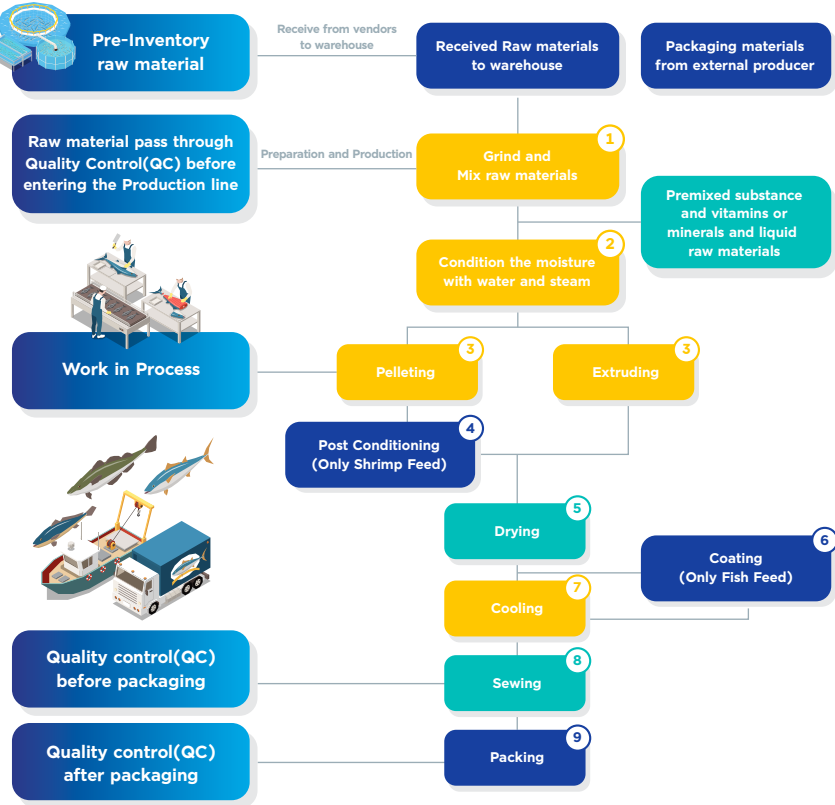
IR Contact

034-417-222

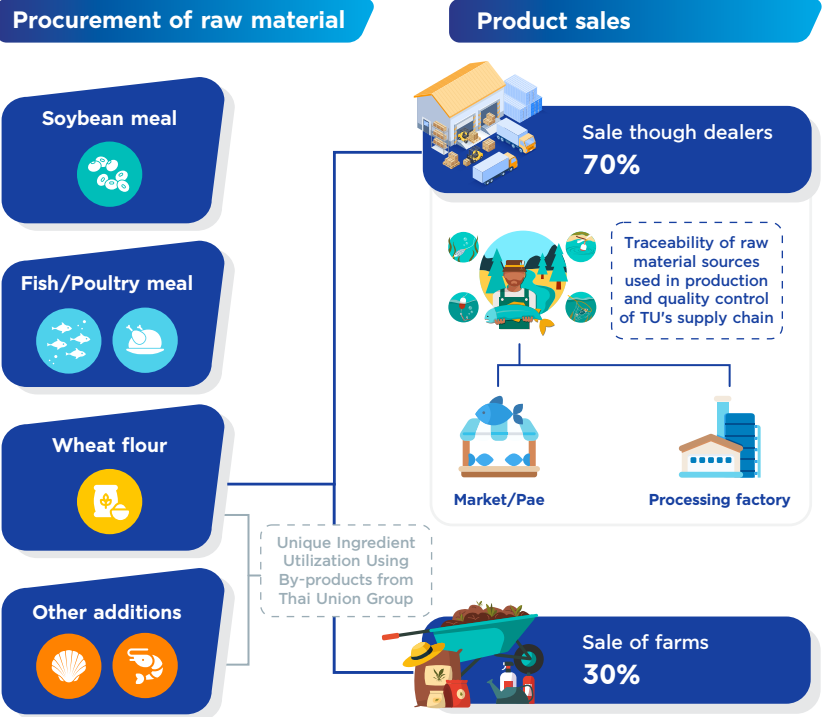
034-417-255

ir.tfm@thaiunion.com

Production Process



Mutually Beneficial Relationship with TU Group Driving Operational Synergy



Our Footprint



2030 Target : THB 10 Billion in Sales with 11% CAGR Across All Segments

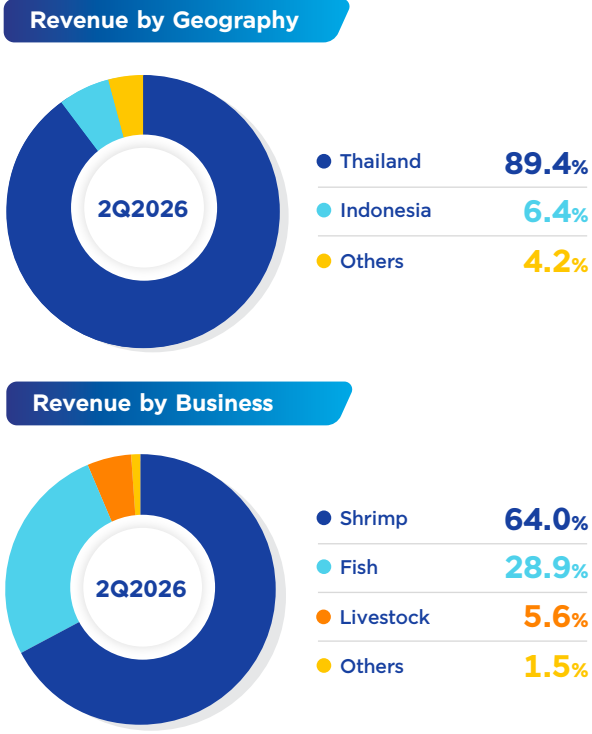
Market expansion & growth

- Win in Thailand:** Strengthen Thailand's domestic market presence
- Expand in Indonesia:** Expand sales coverage and market share in Indonesia
- Next wave of growth:** Pursue strategic overseas partnerships to access new markets and deepen penetration in existing ones

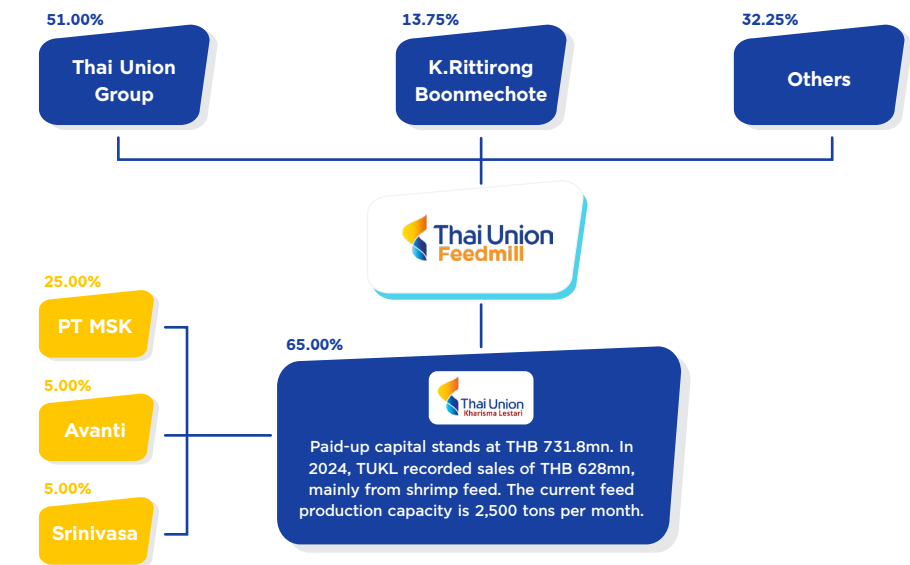
How to win

- Consistent Feed Quality:**
 - Low FCR (Feed Conversion Ratio) Unique Ingredient Utilization with Thai Union Group's by-products.
 - Unique Ingredient Utilization with Thai Union Group's by-products.
- Farmer Engagement:**
 - Driving Growth Together: Collaborate on formula development and support customers in achieving ASC certification and improved farming results.
- Strategic Partnership:**
 - Implement comprehensive partnership strategies domestically and internationally.
 - Maximize efficiency through an integrated value chain.
- Sustainability:**
 - Lead in sustainability with ASC and low carbon shrimp initiatives.
 - Sustainable Feed Development Alternative ingredients for sustainability.

1H 26: Shrimp feed remains the key growth driver with continued growth



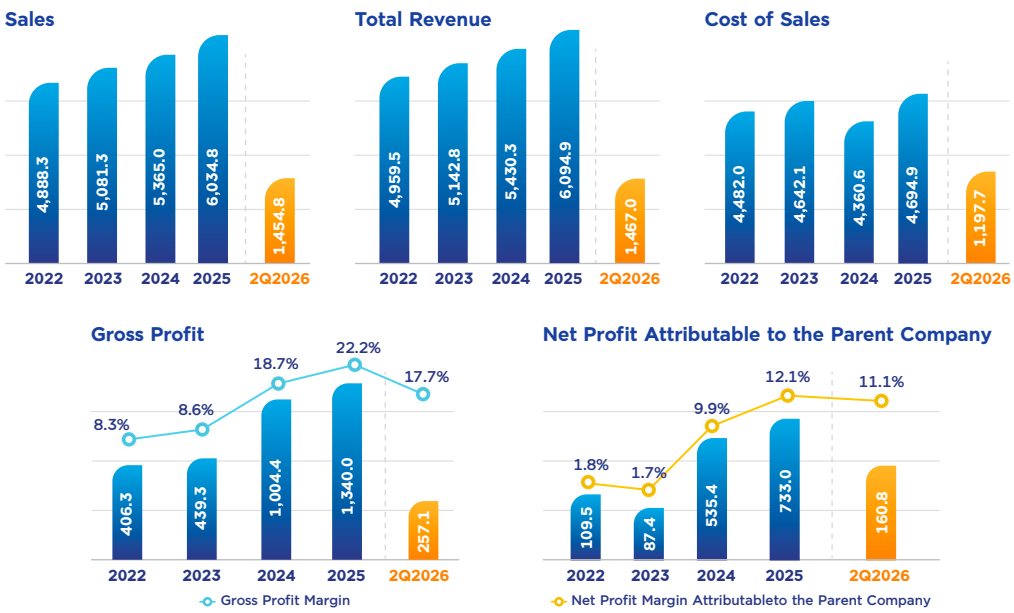
TFM Holding Structure



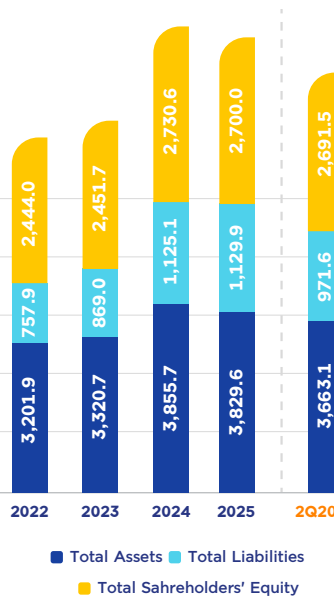
TFM's International Presence



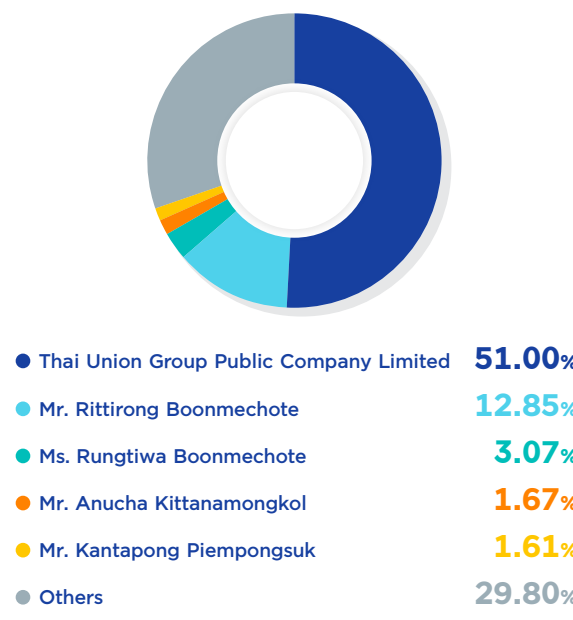
Financial Highlights



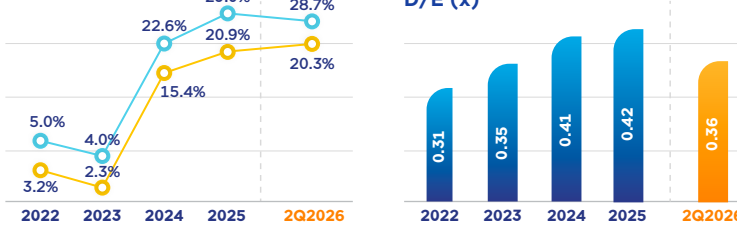
Financial Position



Shareholders Structure (As of 27 February 2026)



Financial Ratios



Stock Performance (As of 31 Mar 2026)

